INTRODUCTION BNP PARIBAS ENERGY TRANSITION

BNP PARIBAS ENERGY TRANSITION DAB CONGRESS SEPTEMBER 2022

GABRIELLE KINDER, INVESTMENT & ENVIRONMENTAL SPECIALIST





BNP PARIBAS ASSET MANAGEMENT

BNP PARIBAS ENERGY TRANSITIONC

BNP Paribas Asset Management is part of BNP Paribas Group

BNP Paribas Asset Management

3000+

Staff Worldwide

3000+ in staff across 36 countries, with over 520 investment professionals

Est. 1964

Long History

A trusted partner in asset management since our establishment in 1964

€ 502 B.

AUM

Across a broad range of asset classes, on behalf of a wide range of clients globally

Est. 2002

Dedicated ESG Team

An internal dedicated ESG analyst team has contributed to our approach since 2002

BNP Paribas Group

200,000~

Staff Worldwide

200k+ in staff across 71 countries, generating a net group income of €8.2B (2019)

. . ,

Est. **1822**

Long History

Close to two centuries of uniquely rich history and industry experience

71

Countries Worldwide

With locations in over 71 nations around the world, BNP Paribas has a truly global presence

A+, Aa3, AA-(4)

BNP Paribas Rated

By Standard & Poor's (2), Moody's (3), and Fitch (4). Equity tier 1 capital of €83.3B

BNP Paribas Group backing provides **scale & resilience**. It gives us and our clients **a secure foundation** to invest and make a positive difference to people's future.

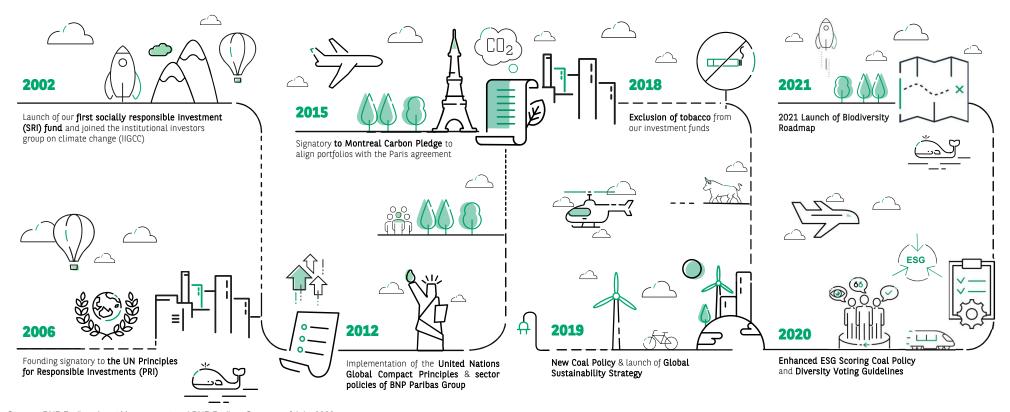
Source: BNP Paribas Asset Management and BNP Paribas Group as of July, 2022; (1) Joint Ventures included



BNP PARIBAS ASSET MANAGEMENT

BNP PARIBAS ENERGY TRANSITION

Committed to sustainable investing since 2002



Source: BNP Paribas Asset Management and BNP Paribas Group as of July, 2022



ENVIRONMENTAL STRATEGIES GROUP

BNP PARIBAS ENERGY TRANSITION

BNP Paribas Energy Transition Strategy in Brief

INVESTMENT OBJECTIVE

The BNP Paribas Energy Transition strategy seeks to achieve sustainable, above market returns over the longer term by investing in companies globally that are active in transitional and enabling environmental solutions that contribute to transitioning the global energy system through decarbonisation, digitalisation and decarbonisation

Asset Class	Focus	Fund size	Inception	
Global Thematic	Energy Transition	€2.7bn	31st Aug 2019	
Tracking Error	Target return	No. of holdings	Market Cap Focus	
Unconstrained MSCI ACWI (EUR) is the reference benchmark	+3% > MSCI ACWI (EUR)	~80	All-cap	
Thematic Reference Indicator	Risk & Reward Rating	Regulatory category ³	Eco Label	
Invesco Wilderhill Clean Energy (PBW) iShares Clean Energy (ICLN)	1 2 3 4 5 6 7	SFDR Article 9, AMF Cat 1	Towards Sustainability ²	
Performance since Inception ¹	3 year performance annualised ¹	Investment Experience ¹	Portfolio Construction Team	
+134.95% MSCI ACWI (EUR) +45.62%	+39.85% Benchmark +13.96%	Avg. > 22 years	Ulrik Fugmann, Edward Lees	

^{1.} BNP Paribas Asset Management, 31 April 2022. Past performance is not indicative of future performance. Denominated in EUR. Classic shares net of all fees. These internal guidelines are mentioned for your information only and are subject to change. Prospectus guidelines and the KIID are leading. Experience relating to the listed equity investment team.

^{3.} European regulation (UE) 2019/2088 Sustainable Finance Disclosure (SFDR): article 9 (product with a sustainable investment objective), article 8 (product promoting environmental or social characteristics), article 6 (no ESG integration in the product). AMF (Autorité des Aprilés financiers): category 1 (approach based on significant commitment to management), category 2 (based approach not significantly engaging), category 3 (approach not meeting central or reduced communications standards)

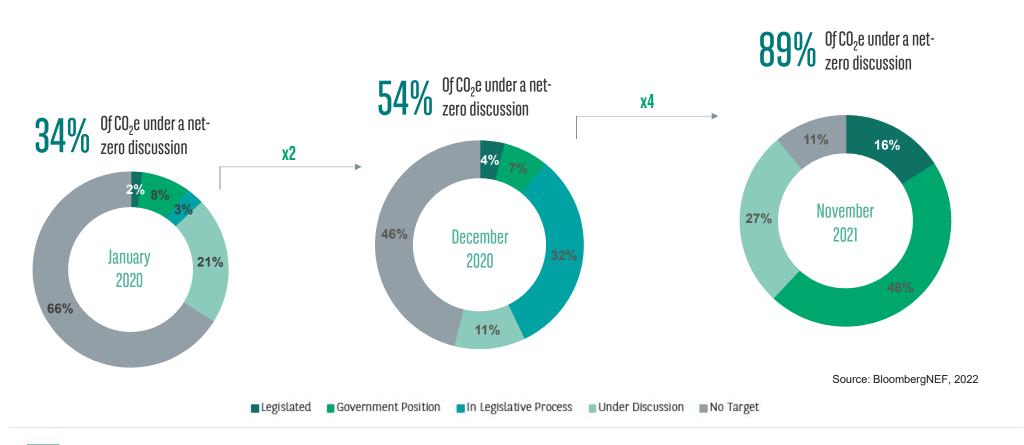


^{2.} Created by the Belgian federation of the financial sector in 2019 (Febelfin), the Towards Sustainability label was designed as a standard or quality standard that all funds claiming to be sustainable, socially responsible, or ethical must respect. It aims to become a market standard, at least for Belgium. More information is available on the https://www.towardssustainability.be/

MACRO OPPORTUNITY

BNP PARIBAS ENERGY TRANSITION

Why the energy transition theme?

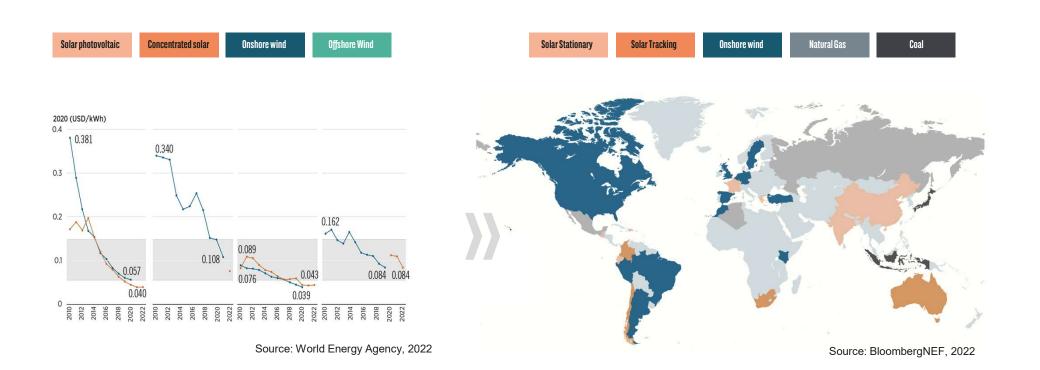




MACRO OPPORTUNITY

BNP PARIBAS ENERGY TRANSITION

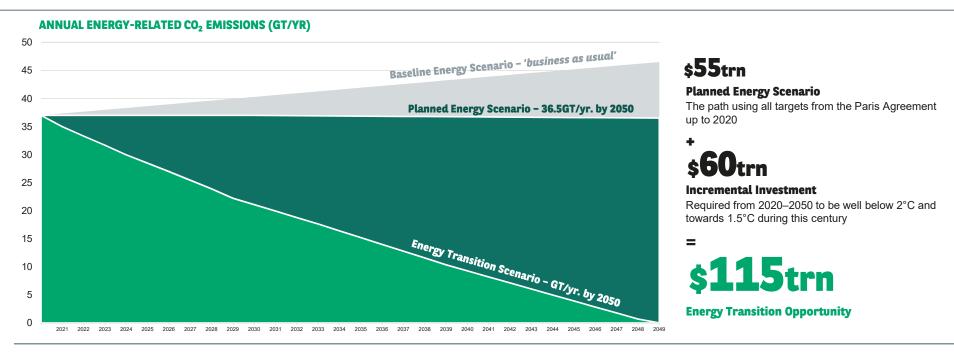
Low carbon technologies are increasingly competitive





ENERGY TRANSITION BNP PARIBAS ENERGY TRANSITION

Transitioning the Global Energy System is a \$115trn opportunity



Cumulative Investment allocation by theme (2020 - 2050)



Source: IRENA, International Renewable Energy Agency, World Energy Transitions Outlook, Mar 2021



2022 catalysts for the energy transition theme

Inflation Reduction Act (IRA) July 2022

- Provides over \$400 billion in support for low carbon technologies, mainly through tax credits.
- It will put America back on track to slash US greenhouse gas emissions at least 50% by 2030
- This is on top of the Bipartisan Infrastructure Law which was passed last November and directed \$80 billion toward energy transition technologies.

Fit for 55 / Carbon EU ETS Reform

- As an intermediate step towards climate neutrality in 2050, the EU has raised its 2030 climate ambition, committing to cutting emissions by at least 55% by 2030.
- It's 5 key elements are;
 - 1) emission caps for power plants and factories
 - 2) stricter national limits on CO2e emissions from "non-ETS" sectors
 - 3) Stricter EU caps on car emissions
 - 4) 40% of consumers energy from renewables by 2030
 - 5) a carbon border adjustment mechanism.

Net metering - NEM 3.0

- On July 13, California proposed to limit the sale of excess electricity produced by individuals to the public grid
- Individuals would get less credit for their electricity and would have to pay a new public grid connection fee (\$ 40 per month)
- However, the proposal will be voted on at the end of July 2022, the day on which the author of the proposal will no longer be part of the commission.
- This leaves room for a revalidation

RePower EU

- 100 billion cumecs of Russian gas imports to be displaced within the year
- The proposal lays out that 50% of gas imports will be displaced by gas alternatives, primarily LNG. The other 50% will be from energy efficiency and low carbon alternatives such as hydrogen and sector coupling.
- Russia has since cut the gas pipeline to Europe.



ENVIRONMENTAL STRATEGIES GROUP BNP PARIBAS ENERGY TRANSITION

Running the fund – a partnership of 20 years in thematic investing



Time-tested partnership

Co-heads have decades of investment management experience spanning multiple asset classes



Thematic expertise

Extensive technical expertise in environmental solutions companies and markets



Excellent performance

A strong track-record managing environmental market thematic investment strategies

2000-2005



Goldman Sachs One Delta & Quant Strategies

2007-2012



Founded Goldman Sachs Thematic Investment Group

2018-2019

SUSTAINABLE

Founded environmental thematic platform, Sustainable Solutions





Goldman Sachs Principle Strategies

2012-2017



Founded North Shore Partners, acquired by Duet Group in 2015

2019 -



Founded Environmental Strategies Group, BNPP AM



Co head, Ulrik Fugmann



Edward Lees

Note: Timeline represents groups in which Edward Lees and/or Ulrik Fugmann were part of during their tenure at GS Note: Trademark, copyright, and other intellectual property rights are and remain the property of their respective owners



The investment team and investment philosophy



ENVIRONMENTAL STRATEGIES GROUP

CHIEF INVESTMENT OFFICERS



Ulrik Fugmann

Co-CIO & Senior PM 22 years experience, **ESG Champion**



Edward Lees

Co-CIO & Senior PM

26 years experience, **ESG Champion**

RESEARCH TEAM



Alex Scott

Equity Research Analyst, CFA 10 years experience London



Somesh Batra

Equity Research Analyst



Vanessa Cheung

Equity Research Analyst, CFA 5 years experience London



Joseph Henson

Quantitative Research Analyst, PhD 7 years experience

OUR PHILOSOPHY

- Rising demand for environmental solutions should deliver superior impact and share price performance over the longer term for transitioning and enabling environmental solutions companies.
- Identify stocks with **high thematic revenue exposure** whilst applying innovative financial analysis integrating technology life cycles to capture long term sustainable returns
- An impact reporting framework that **demonstrates the environmental** impact as well as incorporating long-term ESG risks

OUR OBJECTIVE

Achieving superior investment performance to meet our clients' expectations with portfolios evidencing tangible environmental impact to society.



Ranked # 1 best long only strategy in 2021* Winner, Thematic Impact for Natural Resources Singapore**





Gabrielle Kinder

Environmental & Investment Specialist 6 years experience, **ESG Champion** London





Thematic investing vs. best-in-class low carbon – what is your target portfolio outcome?

Thematic environmental solutions portfolio developing, deploying and scaling environmental impact products and services



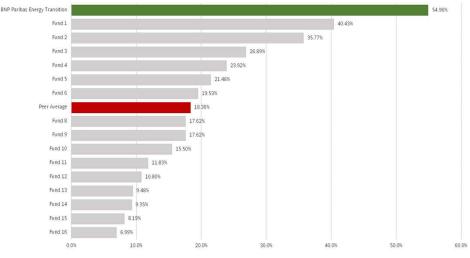
Benchmarked low carbon portfolio investing in best-in-class companies across industries



"...residential solar company added 34,000 customers shifting out of fossil fuels..."

Portfolio exposure to Clean Energy, Water & Environmental Control,

Morningstar: Alternative Energy



Source: Bloomberg, Industry allocation based on Bloomberg Industry Classification System across all fund holdings

"...oil & gas company lowered its carbon footprint by 4% in 2021..."





- ✓ Low environmental exposure
- ✓ Low environmental impact
- ✓ Low tracking error
- ✓ Low risk reward



High tracking error

High risk/reward

High environmental exposure

High environmental impact

ENVIRONMENTAL STRATEGIES GROUP

BNP PARIBAS ENERGY TRANSITION

Why we are different



INVESTMENT TEAM

Co-heads with **+20Y of shared public and private thematic investment experience** +
diverse fundamental research & quantitative
analyst team



TECHNICAL EXPERTISE

Deep **technical know-how** across multiple environmental solutions technologies with strong networks spanning various industries



ACTIVE MANAGEMENT

High active share in a balanced portfolio that dynamically maximises portfolio risk / reward with strong buy and sell discipline



ALL CAP APPROACH

Investing across **large as well as fast growing mid & small caps**. Active in primary issues to maximise impact and unlock significant return potential in innovative "unicorn" companies



PORTFOLIO DIVERSIFICATION

Diversification overlays across style factors, geographies, sectors, technologies, and size to control for risk factors



THEMATIC ALIGNMENT

Quantifiable environmental benefits with significant avoided carbon emissions mapped to UN Sustainable Development Goals and EU Taxonomy



QUANTITATIVE OVERLAY

Dedicated quant team developing proprietary quantitative tools for alpha creation, risk management and portfolio construction



ENVIRONMENTAL IMPACT

Leverage Sustainability Centre for ESG analysis, engagement and voting.

Independently review and integrate alternative data sets for environmental analysis with quarterly Climate & ESG reporting

Source: BNP Paribas Asset Management, July 2022. There is no guarantee that the performance objective will be achieved.



Our proprietary revenue aligned investment universe

1,200 revenue aligned companies globally focused on transitional and enabling environmental solutions that contribute to transitioning the global energy system

RENEWABLE ENERGY PRODUCTION



DECARBONISING

the energy system through production of renewable and transitional energy

- Biofuel & Biomass
- Clean Fuels
- Combined Heat & Power
- Fuel Cells & Hydrogen
- Geothermal Power
- Hydro Power
- Ocean & Tidal Power
- Renewable Project Financing
- Solar Power
- Wind Power
- Integrated Power

Source: BNP Paribas Asset Management, July 2022

ENERGY EFFICIENCY, TECHNOLOGY & MATERIALS



DIGITALISING

the energy system through electrification, efficiency and technology

- Advanced & Light Materials
- Battery Materials
- Emission Efficiency
- Energy Optimisation & Controls
- Green Minerals & Metals
- Industrial Automation
- Technology Software & Process
- Technology Hardware
- Power Storage
- Sustainable Chemicals
- Green Buildings
- Green Building Equipment & Materials

ENERGY INFRASTRUCTURE & MOBILITY



DECENTRALISING

the energy system through new infrastructure, distributed energy and battery storage

- Power Infrastructure & Equipment
- Alternative Bus & Coach
- Alternative Shipping
- Alternative Trucking
- Alternative Vehicles
- Motorbikes & Bicycles
- Electric Vehicle Batteries
- Railway Transportation
- Alternative Aviation & Aerospace



UN Sustainable Development Goals mapping methodology

The BNP Paribas Energy Transition strategy significantly contributes to the targets behind of three of the seventeen UN Sustainable Development Goals







Companies are considered to be providing environmental solutions ('ES') if any one of the thresholds listed below is >20% for 80% of the portfolio and 50% for the remaining 20% of the portfolio:

Allows us to position in transformers and enablers of the energy transition









Source: BNP Paribas Asset Management, July 2022 & https://sdgs.un.org/goals



Investment Process

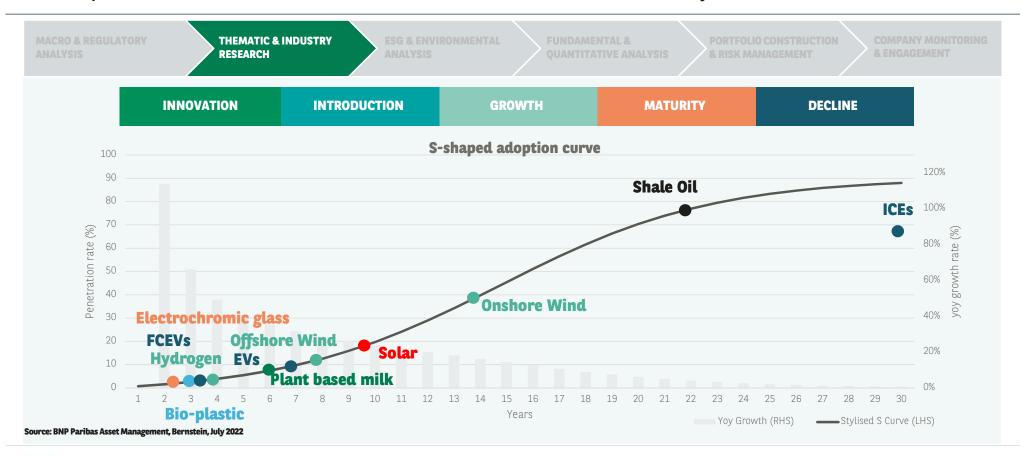
MACRO & REGULATORY THEMATIC & INDUSTRY ESG & ENVIRONMENTAL FUNDAMENTAL & PORTFOLIO CONSTRUCTION COMPANY MONITORING ANALYSIS RESEARCH **ANALYSIS OUANTITATIVE ANALYSIS** & RISK MANAGEMENT & ENGAGEMENT Thematic views ESG 'traffic light system' Multi-stage DCF Ouarterly Risk/Reward Ratios, **Environmental & ESG** research informs equity identified in used to filter and uncover valuation models w/ up-**RRR.** are produced from strategy outlookregional consideration of the potential environmental, and downside targets and Report produced by fundamental up-and allocation macro, regulatory, social and/or governance comprehensive **group** for detailed downside targets with geopolitics and climate risk investment memorandum environmental impact implied risk adjustments policy landscape and ESG performance Style factor dynamics are researched on the Environmental revenue Total Addressable Portfolio construction back of macro-economic Industry analysis drives alignment of 20% and market, TAM, leveraging **Ongoing direct** and weights using RRR's backdrop granular total 50%, respectively applied 'technology adaptation for optimal portfolio engagement with C-suite addressable market cycle theory' and sustainability construction and models, TAM, officers on existing and dynamic rebalancing Regulatory analysis Oualitative assessments new investments identifies potential produced where there is Company meetings, site opportunities and risks to Proprietary themes (6), limited or no ESG and/or visits and other company Active management industries (54), subinvestment themes environmental coverage due diligence driven by changing RR's Leading firm-wide sectors (133) in climate and related across the portfolio thematic database engagement on proxy leading to strong buy and Geopolitics and global Ouantitative tools to voting, engagement and sell discipline. climate policy initiatives support fundamental stewardship informs views on themes analysis

Generating high conviction ideas through a disciplined and repeatable approach

Source: BNP Paribas Asset Management, July 2022

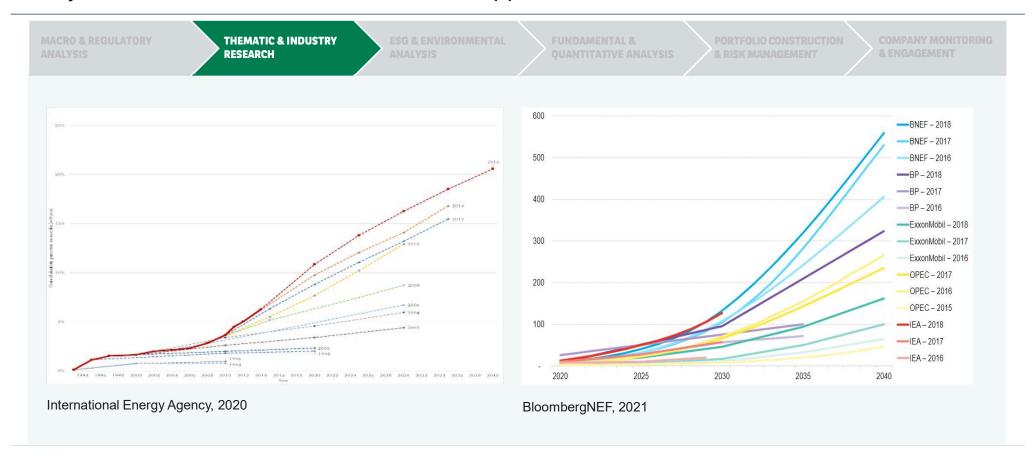


S-shaped 'diffusion of innovation model'— where are we today?





Why do we use TAMs in our investment approach?





Integrating ESG & Environmental Analysis

ESG & ENVIRONMENTAL ANALYSIS

ENVIRONMENTAL HURDLE RATE



ES Revenue Total Revenue

ES CapEx Total CapEx 3

ES OpEx

Total OpEx

ES = Environmental Solution Source: BNP Paribas Asset Management, June 2022

Allows us to position in transformers and enablers of the transition to a sustainable economy



Long Portfolio Average = 60-80%

OTHER SUSTAINABLE REGULATIONS & FRAMEWORKS



UN Global Compact



Febelfin Towards Sustainability



AMF Category 1



Sustainable Development Goals



EU Taxonomy for Sustainable Activities



BNPP Asset Management **Responsible Conduct** Policy (RBC)



OECD Guidelines for Multinational **Enterprises**



BNPP Asset Management ESG 10th Decile



Article 9, Sustainable **Finance Disclosure** Regulation





Investment Process

MACRO & REGULATORY THEMATIC & INDUSTRY ESG & ENVIRONMENTAL FUNDAMENTAL & PORTFOLIO CONSTRUCTION COMPANY MONITORING ANALYSIS RESEARCH **ANALYSIS OUANTITATIVE ANALYSIS** & RISK MANAGEMENT & ENGAGEMENT Thematic views ESG 'traffic light system' Multi-stage DCF Ouarterly Risk/Reward Ratios, **Environmental & ESG** research informs equity identified in used to filter and uncover valuation models w/ up-**RRR.** are produced from strategy outlookregional consideration of the potential environmental, and downside targets and Report produced by fundamental up-and allocation macro, regulatory, social and/or governance comprehensive **group** for detailed downside targets with geopolitics and climate risk investment memorandum environmental impact implied risk adjustments policy landscape and ESG performance Style factor dynamics are researched on the Environmental revenue Total Addressable Portfolio construction back of macro-economic Industry analysis drives alignment of 20% and market, TAM, leveraging **Ongoing direct** and weights using RRR's backdrop granular total 50%, respectively applied 'technology adaptation for optimal portfolio engagement with C-suite addressable market cycle theory' and sustainability construction and models, TAM, officers on existing and dynamic rebalancing Regulatory analysis Oualitative assessments new investments identifies potential produced where there is Company meetings, site opportunities and risks to Proprietary themes (6), limited or no ESG and/or visits and other company Active management industries (54), subinvestment themes environmental coverage due diligence driven by changing RR's Leading firm-wide sectors (133) in climate and related across the portfolio thematic database engagement on proxy leading to strong buy and Geopolitics and global Ouantitative tools to voting, engagement and sell discipline. climate policy initiatives support fundamental stewardship informs views on themes analysis

Generating high conviction ideas through a disciplined and repeatable approach

Source: BNP Paribas Asset Management, July 2022



Tying it all together – sources of alpha

Alpha signals derived from multi-disciplinary and structured investment process focused on conviction & depth



This is for illustrative purposes only and could be subject to change and should not be used as a basis for making any specific investment, business or commercial decisions. Source: BNP Asset Management, July 2022



CASE STUDIES BNP PARIBAS ENERGY TRANSITION

Plug Power: a green hydrogen champion

Plug Power (Ticker: PLUG US) is the global pioneer of fully integrated turnkey fuel cell solutions. From producing hydrogen through the deployment of in-house electrolyser technology through to the maintenance of in-the-field fuel cell systems, Plug Power is leading the way in creating commercially viable hydrogen fuel cell markets. The position was initiated in Q4 of 2019. Market cap is \$13.7B.

MACRO & REGULATORY ANALYSIS

- EU Green Deal, 2x40GW by 2030
- American Job's Plan, 10 year fuel cell ITC extension
- Korea targets 3 hydrogen cities by 2022

THEMATIC & INDUSTRY RESEARCH

- Hydrogen market is reaching inflection point driven by declining renewable costs
- By 2050, hydrogen sales will be \$1.4trn; equivalent to global oil sales in 2020

ESG & **ENVIRONMENTAL ANALYSIS**

- ESG score of 57 and has a positive contribution on the E pillar score of 8
- Green hydrogen can decarbonise parts of the economy electrons cannot reach

FUNDAMENTAL & **OUANTITATIVE ANALYSIS**

Unique integrated business model, proven product portfolio have driven unparalleled relationships with Renault, SK Group, Amazon, Walmart etc.

PORTFOLIO CONSTRUCTION & RISK MANAGEMENT

Screens in top-decile for

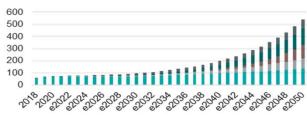
risk reward

 Target price of \$70/sh, with bear case underpinned by \$5bn of cash on balance sheet (\$10/sh)

COMPANY MONITORING & ENGAGEMENT

- First institutional investor
- Encouraged and anchored multiple capital raises to support build-out of green hydrogen strategy
- Extensive engagement with management

Global hydrogen sales by end markets (MT)



roGen fuel cells are powering to change the way

Source: Bloomberg, Data as at 31st July 2022. Total subject to rounding. The above-mentioned companies are for illustrative purposes only, are not intended as solicitation of the purchase of such securities, and does not constitute any investment advice or recommendation. Source: July, 2022. Trademark, copyright, and other intellectual property rights are and remain the property of their respective owners.



CASE STUDIES BNP PARIBAS ENERGY TRANSITION

Sunnova: decarbonising, digitalising and decentralising power markets

Sunnova Energy International (Ticker: NOVA US) is a technology-agnostic leading residential solar and energy storage service provider, with customers across the U.S. and its territories, offering solutions for financing, installation and servicing of US residential solar rooftop systems. The position was initiated in O2 of 2020. Market cap is \$4.1B.

ESG & **THEMATIC & INDUSTRY PORTFOLIO CONSTRUCTION & MACRO & REGULATORY FUNDAMENTAL COMPANY MONITORING ENVIRONMENTAL ANALYSIS** RESEARCH & **OUANTITATIVE ANALYSIS RISK MANAGEMENT** & ENGAGEMENT **ANALYSIS** ESG score of 48 and has a Top decile risk reward Biden's American Jobs US residential solar market Sunnova's technology One of the largest Plan outlines a 10-year positive contribution on the institutional shareholders is expected to increase agnostic and innovative Target price of \$60/sh Investment Tax Credit from 2.8 GW ('19) to ~5.0 E pillar score of 5 client acquisition model having anchored multiple underpinned by extension for solar GW ('23), a 15% CAGR, make it arguably the capital raises conservative assumptions doubling US penetration biggest beneficiary of rising Engagement on board from 3% (of 84 million residential solar and diversity as well as homes) to 6% storage attachment rates in sustainability reporting the US Residential PV system prices in different markets 7.0

Source: Bloomberg. Data as at 31st Mar 2021. Total subject to rounding. The above-mentioned companies are for illustrative purposes only, are not intended as solicitation of the purchase of such securities, and does not constitute any investment advice or recommendation. July, 2021. Trademark, copyright, and other intellectual property rights are and remain the property of their respective owners.



Peformance to date

PERFORMANCE (CUMULATIVE OVER 5 YEARS) (EUR) (NET)



Performance (%)	August	3M	YTD	Since Inception
BNP Paribas Energy Transition	1.17	11.94	-11.87	137.90
Invesco Wilderhill Clean Energy Index	2.81	8.28	-18.64	105.44
MSCI ACWI (EUR)	-2.27	0.84	-6.53	39.82



Top 10 Holdings

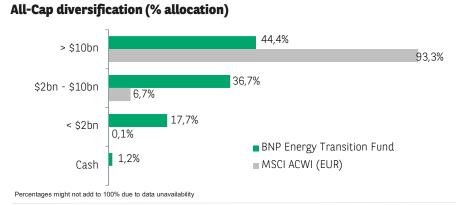
Top 10 Holdings	Theme	Region	Weight (%)
Sunnova Energy International	Renewable Energy Production	Americas	10.0%
Sunrun	Energy Infrastructure & Mobility	Americas	9.9%
Plug Power	Renewable Energy Production	Americas	9.7%
Generac Holdings	Energy Infrastructure & Mobility	Americas	5.4%
LG Chem	Renewable Energy Production	Asia	5.4%
SolarEdge	Renewable Energy Production	EMEA	4.4%
Shoals	Renewable Energy Production	Americas	3.0%
Fluence Energy	Energy Efficiency, Technology & Materials	Americas	2.7%
Vestas Wind	Renewable Energy Production	EMEA	2.7%
ReNew Energy Global	Renewable Energy Production	Asia	2.6%
		Top 10 Weight:	55.8%
		Total # Holdings in Portfolio:	76

lotal # Holdings in Portfolio:

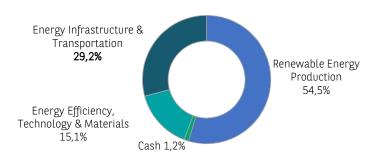
Source: Bloomberg LP. Data as of 31st July 2022. Total subject to rounding. The above-mentioned companies are for illustrative purposes only, are not intended as solicitation of the purchase of such securities, and does not constitute any investment advice or recommendation.



Portfolio Exposure

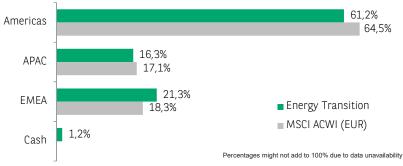


Thematic diversification across Energy Transition (% allocation)

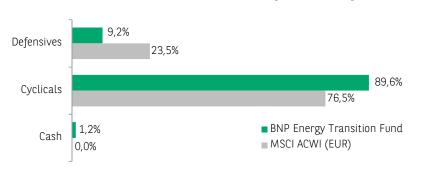


Percentages might not add to 100% due to data unavailability. Note a number of companies are increasingly operating across themes.

Regional Exposure¹ (% allocation)



Exposure to cyclical and defensive end markets² (% allocation)



Source: Bloomberg LP. Data as of 31st July 2022. . ¹Geographic allocation by country of listing, MSCI classification if available. Data July not add up to 100% due to rounding. ²Stability of demand during economic upturns and downturns. This is for illustrative purposes only and should not be used as a basis for making any specific investment, business or commercial decisions.



ENVIRONMENTAL STRATEGIES GROUP

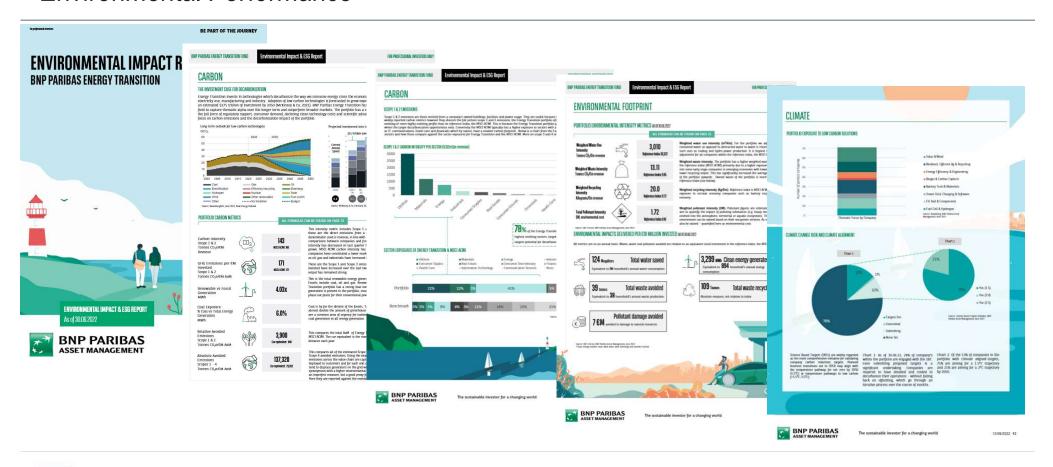
BNP PARIBAS ENERGY TRANSTION

Valuations lower than before the environmental rally of 2021





Environmental Performance





Environmental Performance

